



Schola Europaea / Office of the Secretary-General

Accountancy

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Preliminary Draft Budget 2021

Board of Governors – April 2020

1. General introductory remarks

The preparation of the 2021 was launched with the Budget memorandum, transmitted to the Schools on 27 November 2019, which included the various parameters for the drawing up of the 2021 preliminary draft budgets and in particular the salary adjustments for 2019 (2.0 %) and 2020 (3.1%). In this memorandum, the need to prepare rigorous and realistic estimates was underlined, in particular taking into account the number of secondments as declared by Member States and a realistic projection of the student population.

The Schools submitted their preliminary estimates for the 2021 Budget to the members of the Administration Boards. The total of all preliminary estimates was 372.5 million EURO. Following discussions of the Administration Boards between January 14th and February 7th, the consolidated Preliminary Budget estimates for the Schools and the Office of the Secretary General resulted in a total amount of 356.4 million EURO.

This Budget proposal is 3.9 % higher than the 2020 Budget. Given that the bulk of expenditure in the Budget of the European Schools relates to staff expenditure, the afore-mentioned salary increases constitute the main reason behind the Budget increase.

The 2021 consolidated Budget includes the Budget for the transitory site in Evere, which would begin functioning as of September 2021. The Draft Budget for this site is 3.0 million year, thus bringing the total consolidated draft Budget to 359.4 million EURO. When taking into account the comments made by the Budget Committee, mainly relating to a reduction of PAS posts, the total consolidated Draft Budget which is put to the Board of Governors comes to a total of 359.1 million.

2. Revenue

2.1 The contributions of the Member States in the form of national salaries is foreseen to increase from 50.2 million which are foreseen in 2020 to 52.7 million in 2021. This projected increase corresponds to the overall greater number of secondments to be foreseen already as of September 2020 according to the intentions of the Member States to second teachers. The non-replacement of UK teachers leaving in August 2019 and their definitive departure from the system in August 2021 have also been taken into account.

The special contributions from Germany regarding the School of Karlsruhe and of Italy for the school of Varese will amount to 1.0 million EURO in 2021, the same amount as was budgeted in 2020.

In relation to the total budget, the proportion of budget funding accounted for by the Member States will be 15.0%, the same proportion which is foreseen in 2020.

2.2 The contribution from the EU Budget to the Schools' budget and to that of the General Secretariat is 202.4 million EURO, which represents an increase of 4.1 % with respect to 2020. The proportion of funding contributed to the budget by the EU Budget will decline to 56.4% from 56.7% foreseen in 2020.

2.3 The contribution of the European Patent Organisation (EPO) to the Munich School's budget will amount to 29.6 million EURO and is up by 1.0 million EURO or 3.5% with respect to the 2020 figure of 28.6 million.

2.4 Revenue from financing agreements with public sector institutions and private sector companies is expected to decline with respect to revenue budgeted in 2020. For 2021, 10.7 million EURO are foreseen, as compared to 11.0 million EURO budgeted in 2020 (-3.3%).

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- 2.5 **Revenue from E.I.B. Group and European Stability Mechanism (ESM).** These two institutions will continue contributing to the Budget of the two European Schools of Luxembourg. Their combined contribution amounts to some 17.1 million EURO in 2021, up from 14.2 million EURO in 2020 as a result of the new agreement to finance attractiveness measures in Luxembourg.
- 2.6 **Revenue from the European Union Intellectual Property Office (EUIPO),** to finance the European School of Alicante, will stay constant at 8.5 million in 2021.
- 2.7 **Revenue from the European Central Bank (ECB)** to finance the European School of Frankfurt will increase to 7.6 million EURO with respect to 7.1 million EURO budgeted in 2020.
- 2.8 The revenue generated by **Parents contributions**, including school fees for category III pupils is foreseen to increase to 23.7 million in 2021, an increase of 1.0 million with respect to the 2020 Budget (+4.4%), mainly due to the annual increase of category III fees.
- 2.9 Revenue from the imposition of a levy on basic salaries of seconded staff (**Temporary contributions**) is estimated at 2.1 million EURO in 2021.
- 2.10 The 2021 Budget includes the contribution of the **Accredited European Schools** to the budget of the Office of the Secretary General. The expected contribution for 2021 is 0.9 million EURO, at the same level as in 2020.

3. Expenditure

3.1 The overall level of appropriations under **Article 1.1 (Expenditure related to staff)** represents an increase with respect to previous years. In 2021, the total of expenditure related to staff (Chapter 1) will be 307.2 million EURO, as compared to 296.3 million EURO in 2020. The main reason for this increase, 3.3% with respect to 2020, is the salary adjustment of 3.1% to be paid in 2021 effective retroactively as of July 2020, as well as the use of the temporary site in Evere. The forecasted increase in the pupil population (+3.4%) will also require additional teaching time and must be taken into account.

3.1.1 The appropriations foreseen for **seconded teachers** amount to 152.1 million EURO and represents an increase in absolute terms of 7.4 million EURO (5.1%) with respect to the appropriations foreseen in the 2020 Budget. According to the intentions to fill posts expressed by delegations, and considering the below assumptions, there will be a significant overall increase of seconded posts. The main underlying assumptions of the 2021 Budget calculation are:

- i) no UK teachers leaving the system after August 2019 will be replaced and no UK teachers will be seconded after August 2021
- ii) All other Member States will replace teachers leaving the system unless expressly declared otherwise
- iii) New posts to be filled only when a Member State expressly declared the intention to fill them.
- iv) the temporary site in Evere will require 22 new posts, of which 18 will be teaching positions

3.1.2 The appropriations for expenditure relating to **locally recruited teachers** amount to 88.1 million EURO in 2021, a decrease from the 90.3 million EURO budgeted for 2020 (-2.5%). This reduction is explained by the substantial increase expected in the overall number of secondments.

3.1.3 For **administrative staff**, the budget increases to 48.8 million EURO, up from 46.9 million in the 2020 Budget. The increase is explained mainly by the salary adjustments, the additional steps which have to be delivered according to the staff regulation and to the 13.2 new posts requested for 2021 in the schools and in the Office of the Secretary General. Following the discussion at the Budget Committee, a number

of requests for permanent and temporary posts have been withdrawn. The initial proposal for posts amounted to 1.9 million EURO whereas the revised proposal is 1.6 million. An amount of 0.2 million for psychologists in five schools has been moved to their respective educational support lines.

3.1.4 Concerning remunerations for **educational support**, the 2020 Budget foresees 18.2 million EURO which represents an increase of 3.9 million EURO (+ 26.9%) with respect to the amount budgeted for in 2020. This substantial variation can be explained by the increase in the number of pupils requiring both specific and general support, already observed in the 2019/20 school year, and thus to guarantee an inclusive education for all. This line also includes 0.2 million for half temporary psychologists positions in Brussels I, II, III and IV and in Luxembourg I.

3.2 Article 1.2: Other administrative expenditure. The appropriations requested amount to 42.5 million EURO in 2021, which represents an increase with respect to the 2020 Budget of 3.6 million EURO (+9.3%). The following are the components of this Budget Article:

3.2.1 The appropriation foreseen for **building-related expenditure** amounts to 23.8 million EURO, 2.0 million EURO more than in 2020, or an increase of 9.2%.

This item includes investments in security infrastructures which are required according to the guidelines of the Security Directorate of the European Commission amounting to 0.8 million, as well as building maintenance for the new school temporary site in Evere (0.4 million). The detailed security investments foreseen for 2021 can be found in annex 7.

3.2.2 **ICT expenditure** is foreseen to increase to 3.6 million in 2021 from the 2.9 million which were budgeted in 2020. This increase (24.7%) can be explained mainly by the projects which have been put forward by the Office of the Secretary General in the document 'Data Governance

concept', namely the Master data concept, the on-line enrolment application and the new application for the processing of salaries for seconded staff.

3.2.3 **Expenditure of the Office of the Secretary General.** This budget item includes expenditure incurred by the OSG for the proper functioning of the system, such as translations, official meetings, etc. Further detail can be found in the Budget of the OSG. The 2021 Budget includes appropriations of 3.5 million, a slight increase with respect to 2020 of 2.7%.

3.2.2 The appropriations for **other administrative expenditure** in the 2021 Budget amount to 11.6 million Euro as compared to 10.8 million in 2020 (7.4 %).

3.3 Chapter 2: Operational expenditure is composed of Pedagogical expenditure and Educational support. Both items combined amount to 9.4 million EURO in 2021, up from 7.9 million in 2020 and includes the initial pedagogical equipment needed for the opening of temporary site in Evere.

4. Budgetary Committee

The Budgetary Committee expressed a favourable opinion, with some reservations on the part of the EC, Poland, France, Austria and the Netherlands regarding the AAS posts, and the EC's reservation about:

- the security costs for the ES, B2, the ES, B3 and Karlsruhe, where the costs agreed amounted to €114 900;
- the cost of rental of a temporary facility for sporting activities and other events at the ES, B4 of €80 000;
- Poland's contributions to the budgets of Brussels I and Luxembourg I.

At France's request, the budget proposal for the temporary site in Evere would be incorporated into the budget document presented at the forthcoming Board of Governors' meeting.

The Draft Budget proposal which is hereby submitted to the Board of Governors takes due account of the observations made by the Budget Committee and includes the following modifications:

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1. The reduction of security investments in Karlsruhe to 114 900 EURO
 2. The consolidation of the Draft Budget for temporary site in Evere into the General Budget
 3. New annexes 4 and 5 showing the detailed financial impact of new initiatives for 2021, as requested by delegations.

Finally, the temporary facility in Brussels IV has been withdrawn, as the provision of such infrastructures is the responsibility of the host country.

Necessary provision to rent external facilities and organise transport have been foreseen instead. Should the Host Country commit to providing a permanent solution, a temporary arrangement could be envisaged to be financed from the school's Budget.

5. The Board of Governors

The Board of Governors is hereby requested to analyse and adopt the proposed Draft Budget for 2021.

ANNEX 1: School population per category

	15-10-16				15-10-17				15-10-18				15-10-19				15-10-20			
	1	2	3	Total	1	2	3	Total	1	2	3	Total	1	2	3	Total	1	2	3	Total
Alicante	650	2	356	1008	683	7	343	1033	702	14	334	1050	735	11	292	1038	784	9	285	1078
Bergen	121		405	526	123		398	521	152		386	538	223		383	606	219		364	583
Bruxelles I	3236	32	74	3342	3324	34	65	3423	3300	30	58	3388	3254	30	59	3343	3280	31	55	3366
Bruxelles I (Berkendael)	153			153	317		3	320	554	1	4	559	721	2	11	734	886		11	897
Bruxelles II	2944	50	62	3056	2994	43	67	3104	2951	52	67	3070	3032	57	78	3167	3102	57	65	3224
Bruxelles III	2941	35	60	3036	2946	37	76	3059	3000	31	66	3097	3105	30	70	3205	3179	30	66	3275
Bruxelles IV	2597	45	58	2700	2671	46	60	2777	2727	42	65	2834	2859	37	70	2966	2959	32	60	3051
Brussels V																	500			500
Frankfurt	1241	72	151	1464	1302	65	150	1517	1309	59	152	1520	1349	59	165	1573	1388	65	185	1638
Karlsruhe	172	195	470	837	167	177	498	842	175	166	516	857	184	160	548	892	188	162	560	910
Luxembourg I	2639	98	518	3255	2715	93	542	3350	2730	92	524	3346	2750	100	484	3334	2735	93	466	3294
Luxembourg II	1750	216	565	2531	1808	213	578	2599	1844	219	587	2650	1852	224	579	2655	1863	221	587	2671
Mol	157	5	578	740	157	4	572	733	155	3	532	690	149	2	539	690	142	3	554	699
Munich	1882	148	278	2308	1876	148	259	2283	1872	118	245	2235	1839	117	231	2187	1850	112	202	2164
Varese	792	158	371	1321	791	144	381	1316	798	114	430	1342	801	94	471	1366	797	92	461	1350
TOTAL	21305	1074	4288	26667	21874	1011	3992	26877	22269	941	3966	27176	22854	925	3983	27756	23872	907	3921	28700

ANNEX 2: Organigramme Seconded Staff

		Organizational chart 1/9/2019	Effectively in function	Organizational chart 1/9/2020	Projected filled posts 01/09/2020
		BoG decision Dec.2018	15-10-19	BoG decision Dec.2019	
Management					
Secretary General of the ES		1,0	1,0	1,0	1,0
Deputy Secretary General		1,0	1,0	1,0	1,0
Educational Assistant of the Secretary General		0,0	0,0	1,0	1,0
Executive Assistant to the Secretary General		1,0	1,0	1,0	1,0
Accounting Officer		0,0	0,0	0,0	0,0
Senior Assistant to the Secretary General of the ES		1,0	1,0	1,0	1,0
Financial Controller		1,0	0,0	1,0	1,0
Deputy Financial Controller		1,0	0,0	1,0	1,0
Head of Central Accounting unit		1,0	1,0	1,0	1,0
Head of ICT Unit		1,0	0,0	1,0	1,0
Head of Human Resources Unit		1,0	1,0	1,0	1,0
Head of Baccalaureate Unit		1,0	1,0	1,0	1,0
Head of Pedagogical Unit		1,0	1,0	1,0	1,0
Director	Scale 1	13,0	13,0	13,0	13,0
Deputy Director for the Secondary section	Scale 2	13,0	13,0	13,0	13,0
Assistant Deputy Director for the Secondary cycle	Scale 3	0,0	0,0	4,0	9,0
Deputy Director for Nursery and Primary sections	Scale 3	15,0	14,0	14,0	14,0
Assistant Deputy Director for the Nursery and Primary cycle	Scale 5	0,0	0,0	4,0	10,0
Nursery		0,0	0,0	0,0	0,0
Nursery school teacher (assigned to class)	Scale 7	81,0	70,0	83,0	77,0
Nursery school teacher (not assigned to a class)	Scale 7	0,0	0,0	0,0	0,0
Primary		0,0	0,0	0,0	0,0

Primary school teacher (assigned to class)	Scale 7	422,0	389,0	463,5	425,5
Primary school teacher (not assigned to a class)	Scale 7	4,0	4,0	4,0	4,0
Secondary		0,0	0,0	0,0	0,0
Secondary School Teacher (lower secondary)	Scale 6	203,0	183,0	206,0	191,0
Secondary School Teacher	Scale 3	620,0	569,0	659,0	611,0
Librarian (if seconded)	Scale 7	4,0	2,0	4,0	2,0
Educational advisor		0,0	0,0	0,0	0,0
Principle educational advisor	Scale 5	8,0	7,0	6,0	5,0
Educational advisor with teaching qualification	Scale 7	55,0	44,0	54,0	52,0
Educational adviser without teaching qualifications	Scale 9	0,0	1,0	0,0	0,0
Administration / Bursar (if seconded)	Scale 6/4	7,0	7,0	8,0	8,0
TOTAL :		1.456,0	1.324,0	1.547,5	1.446,5

ANNEX 3: Organigramme PAS

	Occupational categories (ref to new Annex II of the AAS Status)	TOTAL		
		Organizational chart 01.01.2020	Effectively in function 01.01.2020	Organizational chart 01.01.2021
	-			
1.-Educational	-			
	Librarian	18	18	18
	Science Laboratory Technician	39,5	39,5	39,5
	Nursery Assistant	69,75	65,13	68,25
Subtotal		127,25	122,63	125,75
2. Administrative		0	0	0
(SCHOOL)	Deputy Director for Finance & Administration (if not seconded)	4	4	4

(OSGES)	Executive Assistant to the Secretary-General	1	1	1
(OSGES)	Administrative Assistant to the Secretary-General	4	3,8	4
	Executive Assistant to the Director	12	12,5	12
	HR Assistant	0	0	5
(OSGES)	Legal Expert	1	1	1
(OSGES)	Registrar	1	0,7	1
	Data Protection Officer	2	3,5	5
(OSGES)	Security Officer in the Office of the Secretary General	1	1	1
	Security Officer	6	6	8
(OSGES)	Tax Analyst Expert at the Office of the Secretary-General	0	0	0
(OSGES)	Tax Analyst at the Office of the Secretary-General	3	3	3
	Finance Expert	4	2	4
(OSGES)	SAP Expert	1	1	1
(OSGES)	SAP Assistant	2	2	2
	Head Accountant	13,95	13,95	13,95
	Accountant	36,95	37,55	40,5
	Assistant Accountant	7,38	7,38	6,88
(OSGES)	Assistant to Head of Unit at the Office of the Secretary-General	22,2	20,9	24,2
	Secretary	90,82	93,37	90,32
(OSGES)	ICT Expert at the Office of the Secretary-General	2	2	2
	ICT Assistant	22,5	22,5	22,5
	ICT Technician	21,3	21,3	21,8

(OSGES)	Webmaster	1	1	1
	Superior Technician	9,5	9,5	9,5
	Technician	26,3	25,3	28,3
	Subtotal	295,9	296,25	312,95
3. Health		0	0	0
	Nurse	22,93	23,13	22,93
	Psychologist	8,58	8,58	9,18
	Subtotal	31,51	31,71	32,11
4. Ancillary	-	0	0	0
	Caretaker	16	16	16
	Workman	30,9	30,8	30,9
	Clerck	1,5	1,5	1,5
	Receptionist	2,8	2,8	1,3
	Other ancillary staff	14,58	14,18	14,58
	Subtotal	65,78	65,28	64,28
	TOTAL	520,44	515,87	535,09

ANNEX 4: Security infrastructures foreseen in Draft Budget 2021**Luxembourg I**

Additional cameras	20,067
Replacement of access control system	47,732
Audit and police intervention plan	13,515
Miscellaneous measures	21,150
Total Luxembourg I	102,464

Karlsruhe

Door protection	36,400
Camouflage screens	37,500
Internal Emergency Plan	25,000
Other items	16,000
Total Karlsruhe	114,900

Brussels IV

Automation of access gates	120,000
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Brussels II

Rental of MobileCam	75,000
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Brussels III

Securisation of access points	335,000
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OSG

Cameras and access control	44,000
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Grand total	791,364
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Annex 5: Financial Impact of New initiatives in the 2021 Draft Budget

<i>Initiative</i>	<i>EURO</i>
1 New PAS posts	1,035,526
2 PAS post transformations	48,621
3 PAS post equivalents	311,782
4 Educational support. Psychologists	195,274
5 ICT: Data Governance Concept*	656,000
6 Security investments	791,364
7 Study on the PISA measures for the European Schools	130,000
8 Study on Educational Support Policy	60,000
9 Validation of accounting system	59,000
Total	3,287,567

(*) This item will bring about savings as of 2024

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter I										
AL10 70 1 1	Regular contributions from member states	3,071,911	114,552	4%	2,957,359	0	2,957,359	3,030,350	3,030,350	3,008,838
AL10 70 1	CONTRIBUTIONS FROM MEMBER STATES	3,071,911	114,552	3.87%	2,957,359	0	2,957,359	3,030,350	3,030,350	3,008,838
Chapter Chapter II										
AL10 70 2 1	Subventions, contributions from institutions	9,554,418	255,331	3%	9,299,087	0	9,299,087	7,848,177	7,848,177	7,858,358
AL10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	9,554,418	255,331	2.75%	9,299,087	0	9,299,087	7,848,177	7,848,177	7,858,358
Chapter Chapter III										
AL10 70 3 1	Parent's contributions	1,676,678	-121,435	-7%	1,798,113	0	1,798,113	1,598,826	1,598,826	1,621,239
AL10 70 3 2	Other contributions and miscellaneous revenue	116,800	-8,100	-6%	124,900	0	124,900	130,905	130,905	125,328
AL10 70 3 3	Surplus	0	0	0%	0	0	0	314,470	314,470	313,943
AL10 70 3	OTHER CONTRIBUTIONS	1,793,478	-129,535	-6.74%	1,923,013	0	1,923,013	2,044,201	2,044,201	2,060,510
AL10 70	Revenues	14,419,807	240,348	1.70%	14,179,459	0	14,179,459	12,922,728	12,922,728	12,927,706
Chapter Chapter I										
BC10 70 1 1	Regular contributions from member states	477,092	-22,114	-4%	499,206	0	499,206	316,437	316,437	318,877

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
BC10 70 1	CONTRIBUTIONS FROM MEMBER STATES	477,092	-22,114	-4.43%	499,206	0	499,206	316,437	316,437	318,877
	Chapter Chapter II									
BC10 70 2 1	Subventions, contributions from institutions	14,652,192	276,713	2%	14,375,479	0	14,375,479	12,491,381	12,491,381	12,491,381
BC10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	14,652,192	276,713	1.92%	14,375,479	0	14,375,479	12,491,381	12,491,381	12,491,381
	Chapter Chapter III									
BC10 70 3 2	Other contributions and miscellaneous revenue	881,810	-26,313	-3%	908,123	0	908,123	100,562	100,562	96,204
BC10 70 3 3	Surplus	0	0	0%	0	0	0	131,511	131,511	131,511
BC10 70 3	OTHER CONTRIBUTIONS	881,810	-26,313	-2.90%	908,123	0	908,123	232,073	232,073	227,715
BC10 70	Revenues	16,011,094	228,286	1.45%	15,782,808	0	15,782,808	13,039,891	13,039,891	13,037,973
	Chapter Chapter I									
BE10 70 1 1	Regular contributions from member states	1,162,986	-280,935	-19%	1,443,921	0	1,443,921	1,358,582	1,358,582	1,392,902
BE10 70 1	CONTRIBUTIONS FROM MEMBER STATES	1,162,986	-280,935	-19.46%	1,443,921	0	1,443,921	1,358,582	1,358,582	1,392,902
	Chapter Chapter II									
BE10 70 2 1	Subventions, contributions from institutions	6,258,114	343,368	6%	5,914,746	0	5,914,746	4,985,737	4,985,737	4,985,737

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
BE10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	6,258,114	343,368	5.81%	5,914,746	0	5,914,746	4,985,737	4,985,737	4,985,737
	Chapter Chapter III									
BE10 70 3 1	Parent's contributions	1,990,000	-97,997	-5%	2,087,997	0	2,087,997	2,016,465	2,016,465	1,956,165
BE10 70 3 2	Other contributions and miscellaneous revenue	47,000	-9,472	-17%	56,472	0	56,472	54,946	54,946	53,434
BE10 70 3 3	Surplus	0	0	0%	0	0	0	456,706	456,706	456,706
BE10 70 3	OTHER CONTRIBUTIONS	2,037,000	-107,469	-5.01%	2,144,469	0	2,144,469	2,528,117	2,528,117	2,466,305
BE10 70	Revenues	9,458,100	-45,036	-0.47%	9,503,136	0	9,503,136	8,872,436	8,872,436	8,844,944
	Chapter Chapter I									
EV10 70 1 1	Regular contributions from member states	309,167	309,167	0%	0	0	0	0	0	0
EV10 70 1	CONTRIBUTIONS FROM MEMBER STATES	309,167	309,167		0	0	0	0	0	0
	Chapter Chapter II									
EV10 70 2 1	Subventions, contributions from institutions	2,710,566	2,710,566	0%	0	0	0	0	0	0
EV10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	2,710,566	2,710,566		0	0	0	0	0	0
	Chapter Chapter III									

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
EV10 70 3 1	Parent's contributions	3,000	3,000	0%	0	0	0	0	0	0
EV10 70 3 2	Other contributions and miscellaneous revenue	15,333	15,333	0%	0	0	0	0	0	0
EV10 70 3	OTHER CONTRIBUTIONS	18,333	18,333		0	0	0	0	0	0
EV10 70	Revenues	3,038,066	3,038,066		0	0	0	0	0	0
	<u>Chapter Chapter I</u>									
FF10 70 1 1	Regular contributions from member states	3,709,528	269,088	8%	3,440,440	0	3,440,440	3,072,100	3,072,100	3,073,126
FF10 70 1	CONTRIBUTIONS FROM MEMBER STATES	3,709,528	269,088	7.82%	3,440,440	0	3,440,440	3,072,100	3,072,100	3,073,126
	<u>Chapter Chapter II</u>									
FF10 70 2 1	Subventions, contributions from institutions	15,724,154	1,057,669	7%	14,666,485	0	14,666,485	13,964,625	13,964,625	13,991,922
FF10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	15,724,154	1,057,669	7.21%	14,666,485	0	14,666,485	13,964,625	13,964,625	13,991,922
	<u>Chapter Chapter III</u>									
FF10 70 3 1	Parent's contributions	1,132,632	274,146	32%	858,486	0	858,486	948,084	948,084	944,039
FF10 70 3 2	Other contributions and miscellaneous revenue	153,736	26,708	21%	127,028	0	127,028	99,741	99,741	113,251
FF10 70 3 3	Surplus	0	0	0%	0	0	0	318,874	318,874	318,874

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
FF10 70 3	OTHER CONTRIBUTIONS	1,286,368	300,854	30.53%	985,514	0	985,514	1,366,699	1,366,699	1,376,164
FF10 70	Revenues	20,720,050	1,627,611	8.52%	19,092,439	0	19,092,439	18,403,424	18,403,424	18,441,212
Chapter Chapter I										
IX10 70 1 1	Regular contributions from member states	5,707,602	126,527	2%	5,581,075	0	5,581,075	5,516,226	5,516,226	5,578,614
IX10 70 1	CONTRIBUTIONS FROM MEMBER STATES	5,707,602	126,527	2.27%	5,581,075	0	5,581,075	5,516,226	5,516,226	5,578,614
Chapter Chapter II										
IX10 70 2 1	Subventions, contributions from institutions	27,544,463	1,623,006	6%	25,921,457	0	25,921,457	24,328,981	24,328,981	24,324,938
IX10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	27,544,463	1,623,006	6.26%	25,921,457	0	25,921,457	24,328,981	24,328,981	24,324,938
Chapter Chapter III										
IX10 70 3 1	Parent's contributions	500,210	2,058	0%	498,152	0	498,152	531,595	531,595	573,808
IX10 70 3 2	Other contributions and miscellaneous revenue	331,204	33,419	11%	297,785	0	297,785	283,693	283,693	283,720
IX10 70 3 3	Surplus	0	0	0%	0	0	0	240,930	240,930	240,930
IX10 70 3	OTHER CONTRIBUTIONS	831,414	35,477	4.46%	795,937	0	795,937	1,056,218	1,056,218	1,098,458
IX10 70	Revenues	34,083,479	1,785,010	5.53%	32,298,469	0	32,298,469	30,901,425	30,901,425	31,002,010

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter I										
KA10 70 1 1	Regular contributions from member states	2,600,000	360,000	16%	2,240,000	0	2,240,000	2,123,261	2,123,261	2,376,344
KA10 70 1 2	Extraordinary contributions from member states	710,200	0	0%	710,200	0	710,200	710,200	710,200	710,200
KA10 70 1	CONTRIBUTIONS FROM MEMBER STATES	3,310,200	360,000	12.20%	2,950,200	0	2,950,200	2,833,461	2,833,461	3,086,544
Chapter Chapter II										
KA10 70 2 1	Subventions, contributions from institutions	7,569,600	-489,315	-6%	8,058,915	0	8,058,915	6,849,266	6,849,266	6,840,527
KA10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	7,569,600	-489,315	-6.07%	8,058,915	0	8,058,915	6,849,266	6,849,266	6,840,527
Chapter Chapter III										
KA10 70 3 1	Parent's contributions	3,015,700	147,700	5%	2,868,000	0	2,868,000	2,634,214	2,634,214	2,744,292
KA10 70 3 2	Other contributions and miscellaneous revenue	205,000	52,000	34%	153,000	0	153,000	168,750	168,750	210,333
KA10 70 3 3	Surplus	0	0	0%	0	0	0	403,309	403,309	403,309
KA10 70 3	OTHER CONTRIBUTIONS	3,220,700	199,700	6.61%	3,021,000	0	3,021,000	3,206,273	3,206,273	3,357,934
KA10 70	Revenues	14,100,500	70,385	0.50%	14,030,115	0	14,030,115	12,889,000	12,889,000	13,285,005
Chapter Chapter I										

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
LA10 70 1 1	Regular contributions from member states	5,425,805	553,528	11%	4,872,277	0	4,872,277	4,721,103	4,721,103	4,650,732
LA10 70 1	CONTRIBUTIONS FROM MEMBER STATES	5,425,805	553,528	11.36%	4,872,277	0	4,872,277	4,721,103	4,721,103	4,650,732
Chapter Chapter II										
LA10 70 2 1	Subventions, contributions from institutions	24,174,150	-20,677	0%	24,194,827	0	24,194,827	22,052,143	22,052,143	22,018,245
LA10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	24,174,150	-20,677	-0.09%	24,194,827	0	24,194,827	22,052,143	22,052,143	22,018,245
Chapter Chapter III										
LA10 70 3 1	Parent's contributions	606,713	47,224	8%	559,489	0	559,489	526,616	526,616	597,903
LA10 70 3 2	Other contributions and miscellaneous revenue	522,884	234,359	81%	288,525	0	288,525	249,518	249,518	341,696
LA10 70 3 3	Surplus	0	0	0%	0	0	0	433,585	433,585	433,585
LA10 70 3	OTHER CONTRIBUTIONS	1,129,597	281,583	33.20%	848,014	0	848,014	1,209,719	1,209,719	1,373,184
LA10 70	Revenues	30,729,552	814,434	2.72%	29,915,118	0	29,915,118	27,982,965	27,982,965	28,042,161
Chapter Chapter I										
LU10 70 1 1	Regular contributions from member states	6,118,195	506,662	9%	5,611,533	0	5,611,533	5,733,540	5,733,540	5,764,613
LU10 70 1	CONTRIBUTIONS FROM MEMBER STATES	6,118,195	506,662	9.03%	5,611,533	0	5,611,533	5,733,540	5,733,540	5,764,613

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter II										
LU10 70 2 1	Subventions, contributions from institutions	29,033,765	-60,978	0%	29,094,743	0	29,094,743	24,718,141	24,718,141	24,673,187
LU10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	29,033,765	-60,978	-0.21%	29,094,743	0	29,094,743	24,718,141	24,718,141	24,673,187
Chapter Chapter III										
LU10 70 3 1	Parent's contributions	2,825,491	-62,654	-2%	2,888,145	0	2,888,145	2,936,129	2,936,129	2,891,381
LU10 70 3 2	Other contributions and miscellaneous revenue	314,510	28,048	10%	286,462	0	286,462	224,575	224,575	220,145
LU10 70 3 3	Surplus	0	0	0%	0	0	0	163,470	163,470	163,470
LU10 70 3	OTHER CONTRIBUTIONS	3,140,001	-34,606	-1.09%	3,174,607	0	3,174,607	3,324,174	3,324,174	3,274,996
LU10 70	Revenues	38,291,961	411,078	1.09%	37,880,883	0	37,880,883	33,775,855	33,775,855	33,712,796
Chapter Chapter I										
MA10 70 1 1	Regular contributions from member states	4,216,544	-591,525	-12%	4,808,069	0	4,808,069	4,221,016	4,221,016	4,204,841
MA10 70 1	CONTRIBUTIONS FROM MEMBER STATES	4,216,544	-591,525	-12.30%	4,808,069	0	4,808,069	4,221,016	4,221,016	4,204,841
Chapter Chapter II										
MA10 70 2 1	Subventions, contributions from institutions	24,739,836	1,326,820	6%	23,413,016	0	23,413,016	19,715,675	19,715,675	19,766,478

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
MA10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	24,739,836	1,326,820	5.67%	23,413,016	0	23,413,016	19,715,675	19,715,675	19,766,478
	Chapter Chapter III									
MA10 70 3 1	Parent's contributions	4,001,265	126,395	3%	3,874,870	0	3,874,870	3,692,296	3,692,296	3,851,194
MA10 70 3 2	Other contributions and miscellaneous revenue	317,728	31,626	11%	286,102	0	286,102	305,272	305,272	447,950
MA10 70 3 3	Surplus	0	0	0%	0	0	0	-17,044	-17,044	-17,044
MA10 70 3	OTHER CONTRIBUTIONS	4,318,993	158,021	3.80%	4,160,972	0	4,160,972	3,980,524	3,980,524	4,282,100
MA10 70	Revenues	33,275,373	893,316	2.76%	32,382,057	0	32,382,057	27,917,215	27,917,215	28,253,419
	Chapter Chapter I									
MO10 70 1 1	Regular contributions from member states	1,949,115	-142,127	-7%	2,091,242	0	2,091,242	2,104,156	2,104,156	2,179,946
MO10 70 1	CONTRIBUTIONS FROM MEMBER STATES	1,949,115	-142,127	-6.80%	2,091,242	0	2,091,242	2,104,156	2,104,156	2,179,946
	Chapter Chapter II									
MO10 70 2 1	Subventions, contributions from institutions	8,047,162	508,106	7%	7,539,056	0	7,539,056	7,320,701	7,320,701	7,287,228
MO10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	8,047,162	508,106	6.74%	7,539,056	0	7,539,056	7,320,701	7,320,701	7,287,228
	Chapter Chapter III									

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
MO10 70 3 1	Parent's contributions	3,038,910	297,837	11%	2,741,073	0	2,741,073	2,676,765	2,676,765	2,758,993
MO10 70 3 2	Other contributions and miscellaneous revenue	122,228	2,093	2%	120,135	0	120,135	78,534	78,534	110,180
MO10 70 3 3	Surplus	0	0	0%	0	0	0	268,689	268,689	268,689
MO10 70 3	OTHER CONTRIBUTIONS	3,161,138	299,930	10.48%	2,861,208	0	2,861,208	3,023,988	3,023,988	3,137,862
MO10 70	Revenues	13,157,415	665,909	5.33%	12,491,506	0	12,491,506	12,448,845	12,448,845	12,605,036
Chapter Chapter I										
MU10 70 1 1	Regular contributions from member states	24,050	0	0%	24,050	0	24,050	24,050	24,050	22,838
MU10 70 1	CONTRIBUTIONS FROM MEMBER STATES	24,050	0	0.00%	24,050	0	24,050	24,050	24,050	22,838
Chapter Chapter II										
MU10 70 2 1	Subventions, contributions from institutions	31,767,462	1,326,692	4%	30,440,770	0	30,440,770	25,537,054	25,537,054	25,564,004
MU10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	31,767,462	1,326,692	4.36%	30,440,770	0	30,440,770	25,537,054	25,537,054	25,564,004
Chapter Chapter III										
MU10 70 3 1	Parent's contributions	1,140,575	-130,827	-10%	1,271,402	0	1,271,402	1,404,683	1,404,683	1,281,242
MU10 70 3 2	Other contributions and miscellaneous revenue	308,000	-56,000	-15%	364,000	0	364,000	360,000	360,000	348,676

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
MU10 70 3 3	Surplus	0	0	0%	0	0	0	1,042,793	1,042,793	0
MU10 70 3	OTHER CONTRIBUTIONS	1,448,575	-186,827	-11.42%	1,635,402	0	1,635,402	2,807,476	2,807,476	1,629,918
MU10 70	Revenues	33,240,087	1,139,865	3.55%	32,100,222	0	32,100,222	28,368,580	28,368,580	27,216,760
Chapter Chapter I										
UC10 70 1 1	Regular contributions from member states	7,259,664	501,097	7%	6,758,567	0	6,758,567	6,922,568	6,922,568	6,928,344
UC10 70 1	CONTRIBUTIONS FROM MEMBER STATES	7,259,664	501,097	7.41%	6,758,567	0	6,758,567	6,922,568	6,922,568	6,928,344
Chapter Chapter II										
UC10 70 2 1	Subventions, contributions from institutions	35,639,698	3,469,761	11%	32,169,937	0	32,169,937	31,734,857	31,734,857	31,700,121
UC10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	35,639,698	3,469,761	10.79%	32,169,937	0	32,169,937	31,734,857	31,734,857	31,700,121
Chapter Chapter III										
UC10 70 3 1	Parent's contributions	612,051	156,108	34%	455,943	0	455,943	544,336	544,336	462,538
UC10 70 3 2	Other contributions and miscellaneous revenue	593,348	-24,781	-4%	618,129	0	618,129	576,367	576,367	863,075
UC10 70 3 3	Surplus	0	0	0%	0	0	0	753,629	753,629	753,629
UC10 70 3	OTHER CONTRIBUTIONS	1,205,399	131,327	12.23%	1,074,072	0	1,074,072	1,874,332	1,874,332	2,079,242

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
UC10 70	Revenues	44,104,761	4,102,185	10.25%	40,002,576	0	40,002,576	40,531,757	40,531,757	40,707,707
	<u>Chapter Chapter I</u>									
VA10 70 1 1	Regular contributions from member states	3,922,200	493,600	14%	3,428,600	0	3,428,600	3,435,000	3,435,000	3,428,899
VA10 70 1 2	Extraordinary contributions from member states	293,000	0	0%	293,000	0	293,000	293,000	293,000	293,000
VA10 70 1	CONTRIBUTIONS FROM MEMBER STATES	4,215,200	493,600	13.26%	3,721,600	0	3,721,600	3,728,000	3,728,000	3,721,899
	<u>Chapter Chapter II</u>									
VA10 70 2 1	Subventions, contributions from institutions	12,758,200	-846,720	-6%	13,604,920	0	13,604,920	13,109,400	13,109,400	13,060,819
VA10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	12,758,200	-846,720	-6.22%	13,604,920	0	13,604,920	13,109,400	13,109,400	13,060,819
	<u>Chapter Chapter III</u>									
VA10 70 3 1	Parent's contributions	2,506,500	245,600	11%	2,260,900	0	2,260,900	2,454,000	2,454,000	2,472,696
VA10 70 3 2	Other contributions and miscellaneous revenue	127,000	5,000	4%	122,000	0	122,000	117,842	117,842	120,731
VA10 70 3 3	Surplus	0	0	0%	0	0	0	433,158	433,158	433,158
VA10 70 3	OTHER CONTRIBUTIONS	2,633,500	250,600	10.52%	2,382,900	0	2,382,900	3,005,000	3,005,000	3,026,585
VA10 70	Revenues	19,606,900	-102,520	-0.52%	19,709,420	0	19,709,420	19,842,400	19,842,400	19,809,303

Summary - Revenues Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter I										
WO10 70 1 1	Regular contributions from member states	6,744,864	342,627	5%	6,402,237	0	6,402,237	6,583,249	6,583,249	6,580,522
WO10 70 1	CONTRIBUTIONS FROM MEMBER STATES	6,744,864	342,627	5.35%	6,402,237	0	6,402,237	6,583,249	6,583,249	6,580,522
Chapter Chapter II										
WO10 70 2 1	Subventions, contributions from institutions	26,942,891	613,528	2%	26,329,363	0	26,329,363	24,848,021	24,848,021	24,877,201
WO10 70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	26,942,891	613,528	2.33%	26,329,363	0	26,329,363	24,848,021	24,848,021	24,877,201
Chapter Chapter III										
WO10 70 3 1	Parent's contributions	649,303	121,462	23%	527,841	0	527,841	557,466	557,466	649,297
WO10 70 3 2	Other contributions and miscellaneous revenue	503,774	-11,908	-2%	515,682	0	515,682	478,662	478,662	471,431
WO10 70 3 3	Surplus	0	0	0%	0	0	0	781,647	781,647	781,647
WO10 70 3	OTHER CONTRIBUTIONS	1,153,077	109,554	10.50%	1,043,523	0	1,043,523	1,817,775	1,817,775	1,902,375
WO10 70	Revenues	34,840,832	1,065,709	3.16%	33,775,123	0	33,775,123	33,249,045	33,249,045	33,360,098

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter I										
AL10 60 1 1	Expenditure related to staff	13,043,862	322,215	3%	12,721,647	0	12,721,647	11,598,845	11,598,845	11,463,820
AL10 60 1 2	Other administrative expenditure	1,042,952	-80,140	-7%	1,123,092	0	1,123,092	992,078	1,047,706	1,039,568
AL10 60 1	ADMINISTRATIVE EXPENDITURE	14,086,814	242,075	1.75%	13,844,739	0	13,844,739	12,590,923	12,646,551	12,503,388
Chapter Chapter II										
AL10 60 2 1	Pedagogical expenditure	331,493	-1,727	-1%	333,220	0	333,220	330,305	276,177	273,675
AL10 60 2 2	Educational support	1,500	0	0%	1,500	0	1,500	1,500	0	0
AL10 60 2	OPERATIONAL EXPENDITURE	332,993	-1,727	-0.52%	334,720	0	334,720	331,805	276,177	273,675
AL10 60	Expenditures	14,419,807	240,348	1.70%	14,179,459	0	14,179,459	12,922,728	12,922,728	12,777,063
Chapter Chapter I										
BC10 60 1 1	Expenditure related to staff	7,760,000	-582,128	-7%	8,342,128	0	8,342,128	6,924,095	6,924,095	6,719,819
BC10 60 1 2	Other administrative expenditure	8,051,094	860,414	12%	7,190,680	0	7,190,680	5,994,796	5,994,796	5,879,258
BC10 60 1	ADMINISTRATIVE EXPENDITURE	15,811,094	278,286	1.79%	15,532,808	0	15,532,808	12,918,891	12,918,891	12,599,077
Chapter Chapter II										

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
BC10 60 2 1	Pedagogical expenditure	200,000	-50,000	-20%	250,000	0	250,000	121,000	121,000	70,657
BC10 60 2	OPERATIONAL EXPENDITURE	200,000	-50,000	-20.00%	250,000	0	250,000	121,000	121,000	70,657
BC10 60	Expenditures	16,011,094	228,286	1.45%	15,782,808	0	15,782,808	13,039,891	13,039,891	12,669,734
Chapter Chapter I										
BE10 60 1 1	Expenditure related to staff	8,360,000	20,913	0%	8,339,087	0	8,339,087	7,883,887	7,883,887	7,775,367
BE10 60 1 2	Other administrative expenditure	917,800	21,743	2%	896,057	0	896,057	760,587	760,247	616,455
BE10 60 1	ADMINISTRATIVE EXPENDITURE	9,277,800	42,656	0.46%	9,235,144	0	9,235,144	8,644,474	8,644,134	8,391,822
Chapter Chapter II										
BE10 60 2 1	Pedagogical expenditure	177,100	-87,859	-33%	264,959	0	264,959	225,000	225,340	158,427
BE10 60 2 2	Educational support	3,200	167	6%	3,033	0	3,033	2,962	2,962	2,849
BE10 60 2	OPERATIONAL EXPENDITURE	180,300	-87,692	-32.72%	267,992	0	267,992	227,962	228,302	161,276
BE10 60	Expenditures	9,458,100	-45,036	-0.47%	9,503,136	0	9,503,136	8,872,436	8,872,436	8,553,098
Chapter Chapter I										
EV10 60 1 1	Expenditure related to staff	1,579,266	1,579,266	0%	0	0	0	0	0	0

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
EV10 60 1 2	Other administrative expenditure	783,600	783,600	0%	0	0	0	0	0	0
EV10 60 1	ADMINISTRATIVE EXPENDITURE	2,362,866	2,362,866		0	0	0	0	0	0
	Chapter Chapter II									
EV10 60 2 1	Pedagogical expenditure	675,200	675,200	0%	0	0	0	0	0	0
EV10 60 2	OPERATIONAL EXPENDITURE	675,200	675,200		0	0	0	0	0	0
EV10 60	Expenditures	3,038,066	3,038,066		0	0	0	0	0	0
	Chapter Chapter I									
FF10 60 1 1	Expenditure related to staff	18,099,413	1,314,763	8%	16,784,650	0	16,784,650	16,005,892	16,005,892	15,164,127
FF10 60 1 2	Other administrative expenditure	2,167,211	249,882	13%	1,917,329	0	1,917,329	1,976,895	1,976,895	1,792,027
FF10 60 1	ADMINISTRATIVE EXPENDITURE	20,266,624	1,564,645	8.37%	18,701,979	0	18,701,979	17,982,787	17,982,787	16,956,154
	Chapter Chapter II									
FF10 60 2 1	Pedagogical expenditure	450,426	62,966	16%	387,460	0	387,460	417,637	417,637	380,565
FF10 60 2 2	Educational support	3,000	0	0%	3,000	0	3,000	3,000	3,000	448
FF10 60 2	OPERATIONAL EXPENDITURE	453,426	62,966	16.13%	390,460	0	390,460	420,637	420,637	381,013

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
FF10 60	Expenditures	20,720,050	1,627,611	8.52%	19,092,439	0	19,092,439	18,403,424	18,403,424	17,337,167
	<u>Chapter Chapter I</u>									
IX10 60 1 1	Expenditure related to staff	30,056,255	1,406,504	5%	28,649,751	0	28,649,751	27,440,322	27,440,322	27,019,336
IX10 60 1 2	Other administrative expenditure	3,216,240	307,400	11%	2,908,840	0	2,908,840	2,693,319	2,693,319	2,692,506
IX10 60 1	ADMINISTRATIVE EXPENDITURE	33,272,495	1,713,904	5.43%	31,558,591	0	31,558,591	30,133,641	30,133,641	29,711,842
	<u>Chapter Chapter II</u>									
IX10 60 2 1	Pedagogical expenditure	797,230	70,836	10%	726,394	0	726,394	754,563	754,563	754,542
IX10 60 2 2	Educational support	13,754	270	2%	13,484	0	13,484	13,220	13,220	13,136
IX10 60 2	OPERATIONAL EXPENDITURE	810,984	71,106	9.61%	739,878	0	739,878	767,783	767,783	767,678
IX10 60	Expenditures	34,083,479	1,785,010	5.53%	32,298,469	0	32,298,469	30,901,424	30,901,424	30,479,520
	<u>Chapter Chapter I</u>									
KA10 60 1 1	Expenditure related to staff	12,054,600	-43,515	0%	12,098,115	0	12,098,115	10,741,100	10,741,100	10,482,308
KA10 60 1 2	Other administrative expenditure	1,621,900	109,900	7%	1,512,000	0	1,512,000	1,756,900	1,670,900	1,431,140
KA10 60 1	ADMINISTRATIVE EXPENDITURE	13,676,500	66,385	0.49%	13,610,115	0	13,610,115	12,498,000	12,412,000	11,913,448

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter II										
KA10 60 2 1	Pedagogical expenditure	416,000	4,000	1%	412,000	0	412,000	383,000	469,000	444,136
KA10 60 2 2	Educational support	8,000	0	0%	8,000	0	8,000	8,000	8,000	7,573
KA10 60 2	OPERATIONAL EXPENDITURE	424,000	4,000	0.95%	420,000	0	420,000	391,000	477,000	451,709
KA10 60	Expenditures	14,100,500	70,385	0.50%	14,030,115	0	14,030,115	12,889,000	12,889,000	12,365,157
Chapter Chapter I										
LA10 60 1 1	Expenditure related to staff	27,085,000	589,915	2%	26,495,085	0	26,495,085	24,821,304	24,821,304	24,065,750
LA10 60 1 2	Other administrative expenditure	2,820,638	214,665	8%	2,605,973	0	2,605,973	2,351,965	2,443,565	2,440,784
LA10 60 1	ADMINISTRATIVE EXPENDITURE	29,905,638	804,580	2.76%	29,101,058	0	29,101,058	27,173,269	27,264,869	26,506,534
Chapter Chapter II										
LA10 60 2 1	Pedagogical expenditure	803,594	3,534	0%	800,060	0	800,060	800,050	708,450	708,247
LA10 60 2 2	Educational support	20,320	6,320	45%	14,000	0	14,000	9,646	9,646	3,475
LA10 60 2	OPERATIONAL EXPENDITURE	823,914	9,854	1.21%	814,060	0	814,060	809,696	718,096	711,722
LA10 60	Expenditures	30,729,552	814,434	2.72%	29,915,118	0	29,915,118	27,982,965	27,982,965	27,218,256

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
Chapter Chapter I										
LU10 60 1 1	Expenditure related to staff	34,558,861	239,250	1%	34,319,611	0	34,319,611	30,571,301	30,571,301	30,215,200
LU10 60 1 2	Other administrative expenditure	2,907,728	93,388	3%	2,814,340	0	2,814,340	2,597,509	2,597,509	2,527,634
LU10 60 1	ADMINISTRATIVE EXPENDITURE	37,466,589	332,638	0.90%	37,133,951	0	37,133,951	33,168,810	33,168,810	32,742,834
Chapter Chapter II										
LU10 60 2 1	Pedagogical expenditure	812,932	82,648	11%	730,284	0	730,284	600,745	600,745	528,967
LU10 60 2 2	Educational support	12,440	-4,208	-25%	16,648	0	16,648	6,300	6,300	4,999
LU10 60 2	OPERATIONAL EXPENDITURE	825,372	78,440	10.50%	746,932	0	746,932	607,045	607,045	533,966
LU10 60	Expenditures	38,291,961	411,078	1.09%	37,880,883	0	37,880,883	33,775,855	33,775,855	33,276,800
Chapter Chapter I										
MA10 60 1 1	Expenditure related to staff	29,687,510	976,933	3%	28,710,577	0	28,710,577	24,549,081	24,628,071	24,628,071
MA10 60 1 2	Other administrative expenditure	2,920,175	34,735	1%	2,885,440	0	2,885,440	2,778,604	2,660,746	2,661,953
MA10 60 1	ADMINISTRATIVE EXPENDITURE	32,607,685	1,011,668	3.20%	31,596,017	0	31,596,017	27,327,685	27,288,817	27,290,024
Chapter Chapter II										

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
MA10 60 2 1	Pedagogical expenditure	645,987	-120,053	-16%	766,040	0	766,040	569,530	617,587	611,341
MA10 60 2 2	Educational support	21,700	1,700	9%	20,000	0	20,000	20,000	10,811	10,811
MA10 60 2	OPERATIONAL EXPENDITURE	667,687	-118,353	-15.06%	786,040	0	786,040	589,530	628,398	622,152
MA10 60	Expenditures	33,275,372	893,315	2.76%	32,382,057	0	32,382,057	27,917,215	27,917,215	27,912,176
<u>Chapter Chapter I</u>										
MO10 60 1 1	Expenditure related to staff	11,172,758	597,501	6%	10,575,257	0	10,575,257	10,526,183	10,526,183	9,893,498
MO10 60 1 2	Other administrative expenditure	1,640,907	-5,511	0%	1,646,418	0	1,646,418	1,580,162	1,580,162	1,578,943
MO10 60 1	ADMINISTRATIVE EXPENDITURE	12,813,665	591,990	4.84%	12,221,675	0	12,221,675	12,106,345	12,106,345	11,472,441
<u>Chapter Chapter II</u>										
MO10 60 2 1	Pedagogical expenditure	340,000	73,919	28%	266,081	0	266,081	340,000	340,000	336,714
MO10 60 2 2	Educational support	3,750	0	0%	3,750	0	3,750	2,500	2,500	1,659
MO10 60 2	OPERATIONAL EXPENDITURE	343,750	73,919	27.39%	269,831	0	269,831	342,500	342,500	338,373
MO10 60	Expenditures	13,157,415	665,909	5.33%	12,491,506	0	12,491,506	12,448,845	12,448,845	11,810,814
<u>Chapter Chapter I</u>										

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
MU10 60 1 1	Expenditure related to staff	25,735,333	-115,777	0%	25,851,110	0	25,851,110	23,923,924	23,923,924	23,780,314
MU10 60 1 2	Other administrative expenditure	6,133,130	561,645	10%	5,571,485	0	5,571,485	3,635,036	3,509,243	3,401,991
MU10 60 1	ADMINISTRATIVE EXPENDITURE	31,868,463	445,868	1.42%	31,422,595	0	31,422,595	27,558,960	27,433,167	27,182,305
	Chapter Chapter II									
MU10 60 2 1	Pedagogical expenditure	1,367,874	693,247	103%	674,627	0	674,627	806,620	932,413	914,131
MU10 60 2 2	Educational support	3,750	750	25%	3,000	0	3,000	3,000	3,000	1,765
MU10 60 2	OPERATIONAL EXPENDITURE	1,371,624	693,997	102.42%	677,627	0	677,627	809,620	935,413	915,896
MU10 60	Expenditures	33,240,087	1,139,865	3.55%	32,100,222	0	32,100,222	28,368,580	28,368,580	28,098,201
	Chapter Chapter I									
UC10 60 1 1	Expenditure related to staff	39,470,778	3,707,895	10%	35,762,883	0	35,762,883	36,196,406	36,096,406	36,057,606
UC10 60 1 2	Other administrative expenditure	3,553,173	289,571	9%	3,263,602	0	3,263,602	3,426,781	3,426,781	3,422,314
UC10 60 1	ADMINISTRATIVE EXPENDITURE	43,023,951	3,997,466	10.24%	39,026,485	0	39,026,485	39,623,187	39,523,187	39,479,920
	Chapter Chapter II									
UC10 60 2 1	Pedagogical expenditure	1,070,810	100,719	10%	970,091	0	970,091	902,570	1,002,570	997,333

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
UC10 60 2 2	Educational support	10,000	4,000	67%	6,000	0	6,000	6,000	6,000	3,989
UC10 60 2	OPERATIONAL EXPENDITURE	1,080,810	104,719	10.73%	976,091	0	976,091	908,570	1,008,570	1,001,322
UC10 60	Expenditures	44,104,761	4,102,185	10.25%	40,002,576	0	40,002,576	40,531,757	40,531,757	40,481,242
Chapter Chapter I										
VA10 60 1 1	Expenditure related to staff	17,270,500	-95,920	-1%	17,366,420	0	17,366,420	16,742,400	16,742,400	16,408,097
VA10 60 1 2	Other administrative expenditure	1,897,400	13,400	1%	1,884,000	0	1,884,000	2,613,000	2,613,000	2,613,000
VA10 60 1	ADMINISTRATIVE EXPENDITURE	19,167,900	-82,520	-0.43%	19,250,420	0	19,250,420	19,355,400	19,355,400	19,021,097
Chapter Chapter II										
VA10 60 2 1	Pedagogical expenditure	430,000	-20,000	-4%	450,000	0	450,000	480,000	480,000	480,000
VA10 60 2 2	Educational support	9,000	0	0%	9,000	0	9,000	7,000	7,000	7,000
VA10 60 2	OPERATIONAL EXPENDITURE	439,000	-20,000	-4.36%	459,000	0	459,000	487,000	487,000	487,000
VA10 60	Expenditures	19,606,900	-102,520	-0.52%	19,709,420	0	19,709,420	19,842,400	19,842,400	19,508,097
Chapter Chapter I										
WO10 60 1 1	Expenditure related to staff	31,252,558	960,349	3%	30,292,209	0	30,292,209	29,924,767	29,924,767	29,216,182

Summary - Expenditures Budget - 2021

Site / Class / Chapter / Article		2021			2020			2019		
		Budget	Budget Difference 2020	%	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
WO10 60 1 2	Other administrative expenditure	2,776,388	73,147	3%	2,703,241	0	2,703,241	2,563,767	2,561,537	2,508,143
WO10 60 1	ADMINISTRATIVE EXPENDITURE	34,028,946	1,033,496	3.13%	32,995,450	0	32,995,450	32,488,534	32,486,304	31,724,325
	Chapter Chapter II									
WO10 60 2 1	Pedagogical expenditure	801,886	32,213	4%	769,673	0	769,673	750,511	753,326	741,600
WO10 60 2 2	Educational support	10,000	0	0%	10,000	0	10,000	10,000	9,415	7,652
WO10 60 2	OPERATIONAL EXPENDITURE	811,886	32,213	4.13%	779,673	0	779,673	760,511	762,741	749,252
WO10 60	Expenditures	34,840,832	1,065,709	3.16%	33,775,123	0	33,775,123	33,249,045	33,249,045	32,473,577

ANNEX 7

Revenues budget 2021

Site / Class / Chapter / Article / Item		2021	2020			2019		
		Budget	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
70 1 1 0100	Germany	12,872,103	12,733,315	0	12,733,315	11,691,895	11,691,895	11,545,526
70 1 1 0200	Belgium	9,052,983	8,094,805	0	8,094,805	8,621,399	8,621,399	8,224,140
70 1 1 0300	Denmark	1,693,684	1,607,913	0	1,607,913	1,736,612	1,736,612	1,631,656
70 1 1 0400	Spain	3,273,046	3,063,569	0	3,063,569	2,918,392	2,918,392	3,038,882
70 1 1 0500	France	6,294,826	6,251,892	0	6,251,892	6,139,031	6,139,031	6,143,299
70 1 1 0600	Greece	766,045	711,295	0	711,295	737,361	737,361	689,916
70 1 1 0700	Ireland	3,266,407	2,995,068	0	2,995,068	2,594,653	2,594,653	3,151,542
70 1 1 0800	Italy	3,427,022	2,979,529	0	2,979,529	2,918,241	2,918,241	2,893,098
70 1 1 0900	Luxembourg	1,802,923	1,781,294	0	1,781,294	1,767,415	1,767,415	1,776,198
70 1 1 1000	Netherlands	3,037,120	2,950,204	0	2,950,204	2,878,105	2,878,105	2,981,022
70 1 1 1100	Portugal	877,350	795,131	0	795,131	847,006	847,006	856,799
70 1 1 1200	United Kingdom	886,938	1,418,677	0	1,418,677	1,362,731	1,362,731	1,564,875
70 1 1 1300	Austria	759,724	692,042	0	692,042	973,459	973,459	744,371
70 1 1 1400	Finland	1,141,190	1,171,112	0	1,171,112	1,086,633	1,086,633	1,128,636
70 1 1 1500	Sweden	1,226,318	1,222,707	0	1,222,707	1,269,982	1,269,982	1,192,440

Revenues budget 2021

Site / Class / Chapter / Article / Item		2021	2020			2019		
		Budget	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
70 1 1 1600	Cyprus	54,155	54,155	0	54,155	46,616	46,616	53,911
70 1 1 1700	Estonia	159,323	153,965	0	153,965	156,636	156,636	164,202
70 1 1 1800	Hungary	152,072	135,224	0	135,224	120,487	120,487	127,673
70 1 1 1900	Latvia	31,506	30,508	0	30,508	30,185	30,185	28,215
70 1 1 2000	Lithuania	228,730	120,770	0	120,770	132,462	132,462	213,750
70 1 1 2100	Malta	185,582	132,123	0	132,123	116,589	116,589	176,807
70 1 1 2200	Poland	375,718	303,293	0	303,293	316,703	316,703	327,743
70 1 1 2300	Slovakia	134,115	105,511	0	105,511	103,179	103,179	130,930
70 1 1 2400	Slovenia	242,179	166,727	0	166,727	154,415	154,415	170,456
70 1 1 2500	Czech Republic	373,397	297,590	0	297,590	224,381	224,381	302,662
70 1 1 2600	Bulgaria	129,102	66,819	0	66,819	78,538	78,538	98,215
70 1 1 2700	Romania	208,036	96,566	0	96,566	117,267	117,267	131,146
70 1 1 2800	Croatia	47,129	26,772	0	26,772	21,267	21,267	21,327
70 1 1	Regular contributions from member states	52,698,723	50,158,576	0	50,158,576	49,161,640	49,161,640	49,509,437
70 1 2 0100	Extraordinary contribution Germany	710,200	710,200	0	710,200	710,200	710,200	710,200

Revenues budget 2021

Site / Class / Chapter / Article / Item		2021	2020			2019		
		Budget	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
70 1 2 0300	Extraordinary contribution Italy	293,000	293,000	0	293,000	293,000	293,000	293,000
70 1 2	Extraordinary contributions from member states	1,003,200	1,003,200	0	1,003,200	1,003,200	1,003,200	1,003,200
70 1	CONTRIBUTIONS FROM MEMBER STATES	53,701,923	51,161,776	0	51,161,776	50,164,840	50,164,840	50,512,637
70 2 1 0100	European Commission	202,426,919	194,458,173	0	194,458,173	183,801,544	183,801,544	183,801,545
70 2 1 0200	European Patent Office	29,678,304	28,622,719	0	28,622,719	23,614,731	23,614,731	23,615,270
70 2 1 0300	European Southern Observatory (ESO)	1,182,329	943,143	0	943,143	1,162,008	1,162,008	1,188,418
70 2 1 0400	Eurocontrol	1,357,004	1,421,673	0	1,421,673	1,451,077	1,451,077	1,394,764
70 2 1 0500	Other financing agreement	8,148,927	8,673,392	0	8,673,392	7,856,790	7,856,790	7,804,297
70 2 1 0600	European School of Munich	1,125,053	1,142,881	0	1,142,881	1,015,709	1,015,709	1,015,709
70 2 1 0700	E.I.B. Group	16,399,902	13,924,072	0	13,924,072	6,392,086	6,392,086	6,392,086
70 2 1 0800	European Stability Mechanism (E.S.M.)	724,341	265,254	0	265,254	245,484	245,484	263,327
70 2 1 0900	European Union Intellectual Property Office	8,477,876	8,484,280	0	8,484,280	7,049,861	7,049,861	7,049,861
70 2 1 1000	European Central Bank	7,596,016	7,087,214	0	7,087,214	6,914,868	6,914,868	6,914,868
70 2 1	Subventions, contributions from institutions	277,116,671	265,022,801	0	265,022,801	239,504,158	239,504,158	239,440,145
70 2	SUBVENTIONS, CONTRIBUTIONS FROM INSTITUTIONS	277,116,671	265,022,801	0	265,022,801	239,504,158	239,504,158	239,440,145

Revenues budget 2021

Site / Class / Chapter / Article / Item		2021	2020			2019		
		Budget	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
70 3 1 0100	School fees	22,749,769	21,787,347	0	21,787,347	21,737,108	21,737,108	21,906,731
70 3 1 0200	Other contributions from parents	949,259	903,064	0	903,064	784,366	784,366	898,056
70 3 1	Parent's contributions	23,699,028	22,690,411	0	22,690,411	22,521,474	22,521,474	22,804,787
70 3 2 0100	Temporary contributions	2,090,226	2,083,124	0	2,083,124	1,933,675	1,933,675	1,887,922
70 3 2 0200	Miscellaneous revenue	1,611,422	1,307,096	0	1,307,096	1,219,417	1,219,417	1,841,958
70 3 2 0300	Accredited European Schools	858,707	878,123	0	878,123	76,275	76,275	76,274
70 3 2	Other contributions and miscellaneous revenue	4,560,355	4,268,343	0	4,268,343	3,229,367	3,229,367	3,806,154
70 3 3 0100	Surplus year n-1	0	0	0	0	5,725,727	5,725,727	4,682,407
70 3 3	Surplus	0	0	0	0	5,725,727	5,725,727	4,682,407
70 3	OTHER CONTRIBUTIONS	28,259,383	26,958,754	0	26,958,754	31,476,568	31,476,568	31,293,348
70	Revenues	359,077,977	343,143,331	0	343,143,331	321,145,566	321,145,566	321,246,130

Expenditures budget 2021

Site / Class / Chapter / Article / Item		2021	2020			2019		
		Budget	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
60 1 1 0100	Expenditure related to seconded staff	152,138,023	144,752,385	0	144,752,385	142,271,405	138,678,617	135,820,023
60 1 1 0200	Expenditure related to locally recruited teachers,	88,077,076	90,328,279	0	90,328,279	79,645,026	82,487,097	81,650,480
60 1 1 0300	Expenditure related to Administrative and ancillar	48,820,784	46,920,884	0	46,920,884	41,539,982	41,234,690	40,505,701
60 1 1 0400	Remunerations relating to educational support	18,150,811	14,306,982	0	14,306,982	14,393,094	15,428,094	14,913,292
60 1 1	Expenditure related to staff	307,186,694	296,308,530	0	296,308,530	277,849,507	277,828,498	272,889,496
60 1 2 0100	Buildings	23,764,113	21,833,571	0	21,833,571	25,398,161	20,758,836	20,129,036
60 1 2 0200	ICT	3,564,981	2,859,241	0	2,859,241	2,005,056	2,220,121	2,142,177
60 1 2 0300	BSGEE	3,519,000	3,428,000	0	3,428,000	3,101,000	2,863,578	2,810,386
60 1 2 0400	Miscellaneous administrative expenditure	11,602,242	10,801,685	0	10,801,685	5,217,182	9,693,871	9,524,120
60 1 2	Other administrative expenditure	42,450,336	38,922,497	0	38,922,497	35,721,399	35,536,406	34,605,719
60 1	ADMINISTRATIVE EXPENDITURE	349,637,030	335,231,027	0	335,231,027	313,570,906	313,364,904	307,495,215
60 2 1 0100	Pedagogical expenditure	9,320,532	7,800,889	0	7,800,889	7,481,531	7,698,808	7,400,335
60 2 1	Pedagogical expenditure	9,320,532	7,800,889	0	7,800,889	7,481,531	7,698,808	7,400,335
60 2 2 0100	Educational Support	120,414	111,415	0	111,415	93,128	81,854	65,355
60 2 2	Educational support	120,414	111,415	0	111,415	93,128	81,854	65,355

Expenditures budget 2021

Site / Class / Chapter / Article / Item		2021	2020			2019		
		Budget	Initial Budget	Budget Change S/R	Total Budget	Budget I+S/R	Final Budget	Actuals
60 2	OPERATIONAL EXPENDITURE	9,440,946	7,912,304	0	7,912,304	7,574,659	7,780,662	7,465,690
60	Expenditures	359,077,976	343,143,331	0	343,143,331	321,145,565	321,145,566	314,960,905